

# Our Board of Directors



**MIGUEL KO**  
Chairman  
Non-Executive Non-Independent Director



**LEE CHEE KOON**  
Group Chief Executive Officer  
Executive Non-Independent Director



**ANTHONY LIM WENG KIN**  
Lead Independent Director



**STEPHEN LEE CHING YEN**  
Non-Executive Independent Director



**CHALY MAH CHEE KHEONG**  
Non-Executive Independent Director



**KEE TECK KOON**  
Non-Executive Independent Director



**GOH SWEE CHEN**  
Non-Executive Independent Director



**GABRIEL LIM MENG LIANG**  
Non-Executive Independent Director



**JUDY HSU CHUNG WEI**  
Non-Executive Independent Director



**DAVID SU TUONG SING**  
Non-Executive Independent Director



**HELEN WONG SIU MING**  
Non-Executive Independent Director

## Our Board of Directors

### MIGUEL KO, 69

**Chairman**  
**Non-Executive Non-Independent Director**

- Bachelor of Arts in Economics, University of Massachusetts, Boston, USA
- Master of Business Administration, Suffolk University, USA
- Certified Public Accountant by the State of New Hampshire Board of Accountancy, New Hampshire, USA

**Date of first appointment as a Director**

2 June 2021

**Date of appointment as Chairman**

2 June 2021

**Date of last reelection as a Director**

Not applicable

**Length of service as a Director (as at 31 December 2021)**

7 months

**Board committees served on**

- Executive Committee (Chairman)
- Executive Resource and Compensation Committee (Member)
- Nominating Committee (Member)
- Strategy Committee (Member)

**Present principal commitments**

- ClavystBio Investments L Pte. Ltd. (Director)
- CLA Real Estate Holdings Pte. Ltd. (previously known as Ascendas-Singbridge Pte. Ltd.) (Deputy Chairman)
- CapitaLand Group Pte. Ltd.<sup>1</sup> (Deputy Chairman)
- Temasek International Advisors Pte. Ltd. (Corporate Advisor)

**Past directorships in other listed companies held over the preceding five years**

- Ascendas Funds Management (S) Limited (Manager of Ascendas Real Estate Investment Trust) (Vice Chairman)
- Managers of Ascendas Hospitality Trust<sup>2</sup> (Chairman)
- CapitaLand Limited<sup>3</sup>

**Awards**

- Regional Hotel Chief of the Year in 2007 and 2008 (voted by Readers of Travel Weekly)
- Visionary Leader in 2007 (Travel Weekly Asia Industry Awards)
- Global Award in 2007 (World Travel Mart in London)
- Lifetime Achievement Award in 2012 (China Hotel Investment Conference in Shanghai)
- Lifetime Achievement Award in 2021 (Hotel Investment Conference Asia Pacific - HICAP)

1 Previously known as CapitaLand Limited, which was delisted from the Official List of the Singapore Exchange Securities Trading Limited on 21 September 2021.

2 Managers of Ascendas Hospitality Trust comprising Ascendas Hospitality Fund Management Pte Ltd (Manager of Ascendas Hospitality Real Estate Investment Trust, or "A-HREIT") and Ascendas Hospitality Trust Management Pte. Ltd. (Trustee-Manager of Ascendas Hospitality Business Trust, or "A-HBT"). Ascendas Hospitality Trust (a stapled group comprising A-HREIT and A-HBT) was delisted from the Official List of the Singapore Exchange Securities Trading Limited on 3 January 2020.

3 CapitaLand Limited was delisted from the Official List of the Singapore Exchange Securities Trading Limited on 21 September 2021.

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### LEE CHEE KOON, 47

**Group Chief Executive Officer**  
**Executive Non-Independent Director**

- Bachelor of Science in Mechanical Engineering, National University of Singapore
- Master of Science in Advanced Mechanical Engineering, Imperial College London, UK

**Date of first appointment as a Director**

1 July 2019<sup>4</sup>

**Date of last reelection as a Director**

Not applicable

**Length of service as a Director (as at 31 December 2021)**

2 years 6 months<sup>5</sup>

**Board committees served on**

- Executive Committee (Member)
- Strategy Committee (Member)

**Present principal commitments**

- Director of entities within the CapitaLand Investment Limited group under which appointments are held by Mr Lee as part of his responsibilities as Group CEO of the Company
- EDBI Pte. Ltd. (Director)
- CapitaLand Group Pte. Ltd.<sup>1</sup> (Director)
- CapitaLand Hope Foundation (Director)
- Future Economy Council (Member)
- St. Joseph's Institution International Ltd (Member of the Board of Governors and Chairman of the Human Resource Committee)
- St. Joseph's Institution International Elementary School Ltd (Member of the Board of Governors and Chairman of the Human Resource Committee)

**Past directorships in other listed companies held over the preceding five years**

- CapitaLand Commercial Trust Management Limited (Manager of CapitaLand Commercial Trust<sup>6</sup>)
- CapitaLand China Trust Management Limited (Manager of CapitaLand China Trust)
- Managers of Ascott Residence Trust<sup>7</sup>
- CapitaLand Limited<sup>3</sup>

**Awards**

- Business China Young Achiever Award in 2017
- National Order of Merit (Chevalier de l'Ordre National du Mérite) in 2016

4 Mr Lee Chee Koon was a Director of the Company (then known as CapitaLand Financial Limited) for a brief period from 1 May 2018 to 15 September 2018, when it was a wholly-owned subsidiary of CapitaLand Limited (now known as CapitaLand Group Pte. Ltd.).

5 Excludes the period of service as a Director of the Company (then known as CapitaLand Financial Limited) during the period from 1 May 2018 to 15 September 2018.

6 CapitaLand Commercial Trust was delisted from the Official List of the Singapore Exchange Securities Trading Limited on 3 November 2020.

7 Managers of Ascott Residence Trust comprising Ascott Residence Trust Management Limited (Manager of Ascott Real Estate Investment Trust, or "Ascott Reit") and Ascott Business Trust Management Pte. Ltd. (Trustee-Manager of Ascott Business Trust, or "Ascott BT"). Ascott Residence Trust is a stapled group comprising Ascott Reit and Ascott BT with effect from 31 December 2019.

### ANTHONY LIM WENG KIN, 63

**Non-Executive Independent Director**  
**(Lead Independent Director)**

- Bachelor of Science, National University of Singapore
- Advanced Management Program, Harvard Business School, USA

**Date of first appointment as a Director**

3 June 2021

**Date of last reelection as a Director**

Not applicable

**Length of service as a Director (as at 31 December 2021)**

7 months

**Board committees served on**

- Audit Committee (Member)
- Nominating Committee (Member)
- Strategy Committee (Chairman)

**Present directorship in other listed company**

- DBS Group Holdings Ltd

**Present principal commitments**

- CapitaLand Hope Foundation (Director)
- Institute of International Education, Scholar Rescue Fund Selection Committee (Member)
- Non-Resident Ambassador to the Republic of Colombia

**Past directorships in other listed companies held over the preceding five years**

- CapitaLand Limited<sup>3</sup>
- Vista Oil & Gas S.A.B. de C.V.

As the Lead Independent Director, Mr Anthony Lim is available to shareholders if they have concerns relating to matters that contact through the normal channels of the Chairman or the Group CEO has failed to resolve or where such contact is inappropriate. Mr Lim may be contacted via email at [notify.secretariat@capitaland.com](mailto:notify.secretariat@capitaland.com).

## Our Board of Directors

### STEPHEN LEE CHING YEN, 75

#### Non-Executive Independent Director

- Master of Business Administration, Northwestern University, USA

#### Date of first appointment as a Director

3 June 2021

#### Date of last reelection as a Director

Not applicable

#### Length of service as a Director (as at 31 December 2021)

7 months

#### Board committees served on

- Executive Resource and Compensation Committee (Chairman)
- Nominating Committee (Chairman)

#### Present directorship in other listed company

- The Shanghai Commercial & Savings Bank Limited (Chairman and Managing Director)

#### Present principal commitments

- Dr Goh Keng Swee Scholarship Fund (Board Member)
- G2000 Apparel (S) Private Limited (Director)
- Great Malaysia Textile Investments Pte Ltd (Managing Director)
- Kidney Dialysis Foundation (Director)
- M+S Pte. Ltd. (Deputy Chairman)
- Marina South Investments Pte. Ltd. (Director)
- MS Property Management Pte. Ltd. (Director)
- NTUC-ARU (Administration & Research Unit) (Member of the Board of Trustees)
- NTUC Foundation Limited (Member)
- Ophir-Rochor Investments Pte. Ltd. (Director)
- Shanghai Commercial Bank Ltd (Chairman)
- Singapore University of Social Sciences (Chancellor)
- Temasek Holdings (Private) Limited (Director)
- Tripartite Alliance Limited (Chairman)

#### Past directorships in other listed companies held over the preceding five years

- CapitaLand Limited<sup>1</sup>
- SIA Engineering Company Limited (Chairman)
- Singapore Airlines Limited (Chairman)

#### Awards

- The Order of Nila Utama (First Class) at the Singapore National Day Awards 2015
- The Distinguished Comrade of Labour Award by the Singapore National Trade Union Congress in 2015
- The Distinguished Service Order at the Singapore National Day Awards 2006
- The Public Service Star at the Singapore National Day Awards 1998

<sup>1</sup> CapitaLand Limited was delisted from the Official List of the Singapore Exchange Securities Trading Limited on 21 September 2021.

### CHALY MAH CHEE KHEONG, 66

#### Non-Executive Independent Director

- Bachelor of Commerce, University of Melbourne, Australia
- Fellow, The Institute of Chartered Accountants, Australia and New Zealand
- Fellow, Certified Practising Accountants, Australia
- Fellow, Institute of Singapore Chartered Accountants
- Fellow, Association of Chartered Certified Accountants, UK

#### Date of first appointment as a Director

2 June 2021

#### Date of last reelection as a Director

Not applicable

#### Length of service as a Director (as at 31 December 2021)

7 months

#### Board committees served on

- Audit Committee (Chairman)
- Executive Committee (Member)

#### Present directorship in other listed company

- Netlink NBN Management Pte Ltd (Manager of Netlink NBN Trust) (Chairman)

#### Present principal commitments

- Flipkart Private Limited (Director)
- Monetary Authority of Singapore (Director)
- National University of Singapore (Member of the Board of Trustees)
- Non-Resident High Commissioner of the Republic of Singapore to the Independent State of Papua New Guinea
- Singapore Accountancy Commission (Chairman)
- Singapore Tourism Board (Chairman)
- Surbana Jurong Private Limited (Chairman)

#### Past directorship in other listed company held over the preceding five years

- CapitaLand Limited<sup>1</sup>

#### Award

- The Public Service Medal at the Singapore National Day Awards 2014

## Our Board of Directors

### KEE TECK KOON, 65

#### Non-Executive Independent Director

- Bachelor of Arts, University of Oxford, UK
- Master of Arts, University of Oxford, UK

#### Date of first appointment as a Director

25 June 2021

#### Date of last reelection as a Director

Not applicable

#### Length of service as a Director (as at 31 December 2021)

6 months

#### Board committees served on

- Executive Committee (Member)
- Risk Committee (Chairman)

#### Present principal commitments

- Angsana Fund Investment Committee of Singapore Labour Foundation (Member)
- Changi Airport Group (Singapore) Pte. Ltd. (Director)
- Mandai Park Holdings Pte. Ltd. (Director)
- NTUC Enterprise Co-operative Limited (Director and Board Advisor)
- NTUC Income Insurance Co-operative Limited (Deputy Chairman)
- NTUC Fairprice Co-operative Limited (Director)
- Trust Bank Singapore Limited (Director)

#### Past directorships in other listed companies held over the preceding five years

- CapitaLand Limited<sup>1</sup>
- Raffles Medical Group Ltd

#### Awards

- The Public Service Star Medal (BBM) by the Singapore Government in 2021
- The Meritorious Service Award by the National Trade Union Congress (NTUC) in 2021

### GOH SWEE CHEN, 61

#### Non-Executive Independent Director

- Bachelor of Science in Information Science, Victoria University of Wellington, NZ
- Master of Business Administration, Chicago Booth, University of Chicago, USA

#### Date of first appointment as a Director

1 June 2021

#### Date of last reelection as a Director

Not applicable

#### Length of service as a Director (as at 31 December 2021)

7 months

#### Board committees served on

- Executive Resource and Compensation Committee (Member)
- Risk Committee (Member)

#### Present directorships in other listed companies

- Singapore Airlines Limited
- Woodside Petroleum Ltd

#### Present principal commitments

- Global Compact Network Singapore (President)
- Institute for Human Resource Professionals Limited (Chairman)
- Legal Service Commission (Member)
- Nanyang Technological University (Chairman)
- National Arts Council (Chairman)
- Singapore Power Ltd (Director)
- The Centre for Liveable Cities (Director)
- Resilience Collective (Not For Profit) (Director)

#### Past directorship in other listed company held over the preceding five years

- CapitaLand Limited<sup>1</sup>

#### Award

- Distinguished Alumni Award, Chicago Booth, University of Chicago, USA 2018

## Our Board of Directors

### GABRIEL LIM MENG LIANG, 46

#### Non-Executive Independent Director

- Bachelor of Arts in Economics, University of Cambridge, UK
- Master of Science in Economics, London School of Economics, UK
- Master of Science in Management, University of Stanford, USA

#### Date of first appointment as a Director

2 June 2021

#### Date of last reelection as a Director

Not applicable

#### Length of service as a Director (as at 31 December 2021)

7 months

#### Board committees served on

- Audit Committee (Member)
- Risk Committee (Member)

#### Present principal commitments

- East Asian Institute (Member of the Management Board)
- Ministry of Trade and Industry (Permanent Secretary)
- National Research Foundation (Board Member)
- St. Joseph's Institution International Ltd (Member of the Board of Governors)
- St. Joseph's Institution International Elementary School Ltd (Member of the Board of Governors)

#### Past directorship in other listed company held over the preceding five years

- CapitaLand Limited<sup>1</sup>

### JUDY HSU CHUNG WEI, 58

#### Non-Executive Independent Director

- Bachelor of Science Degree in Microbiology, University of British Columbia, Canada
- Master of Business Administration in Finance, University of British Columbia, Canada

#### Date of first appointment as a Director

1 June 2021

#### Date of last reelection as a Director

Not applicable

#### Length of service as a Director (as at 31 December 2021)

7 months

#### Board committees served on

- Executive Resource and Compensation Committee (Member)
- Risk Committee (Member)

#### Present principal commitments

- Hype Records Pte Ltd (Director)
- Standard Chartered Bank (Singapore) Limited (CEO, Consumer, Private and Business Banking)
- Trust Bank Singapore Limited (Chairperson and Director)
- Urban Redevelopment Authority (Board Member)
- Workforce Singapore (Board Member)

#### Past directorship in other listed company held over the preceding five years

- CapitaLand Limited<sup>1</sup>

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### DAVID SU TUONG SING, 50

#### Non-Executive Independent Director

- Bachelor Degree in Applied Science (Computer Technology), Nanyang Technological University, Singapore

#### Date of first appointment as a Director

1 January 2022

#### Date of last reelection as a Director

Not applicable

#### Length of service as a Director (as at 31 December 2021)

Not applicable

#### Board committee served on

- Strategy Committee (Member)

#### Present principal commitments

- Matrix Partners China (Founding Managing Partner)
- Business China (Director)
- EDBI Pte. Ltd. (Director)
- Conversant Pte. Ltd. (Director)
- Nanyang Technological University (Member of the Board of Trustees)

### HELEN WONG SIU MING, 65

#### Non-Executive Independent Director

- Bachelor of Science in Biology, University of Dayton, Ohio, USA
- Master of Business Administration in Finance, Fordham University, New York, USA

#### Date of first appointment as a Director

1 January 2022

#### Date of last reelection as a Director

Not applicable

#### Length of service as a Director (as at 31 December 2021)

Not applicable

#### Board committees served on

- Audit Committee (Member)
- Strategy Committee (Member)

#### Present directorship in other listed company

- Aseana Properties Limited

#### Present principal commitments

- LAPIS Global Limited (Director and CEO)
- AID Genomics Group Limited (Director)

<sup>1</sup> CapitaLand Limited was delisted from the Official List of the Singapore Exchange Securities Trading Limited on 21 September 2021.